



# THE FUTURE OF SKILLS AND JOBS

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### Megatrends shaping the future of work

Ageing

societies

Globalisation Environmental change

Technology Digitalisation

#### Changing:

What jobs will be created

How, where and by whom they are carried out

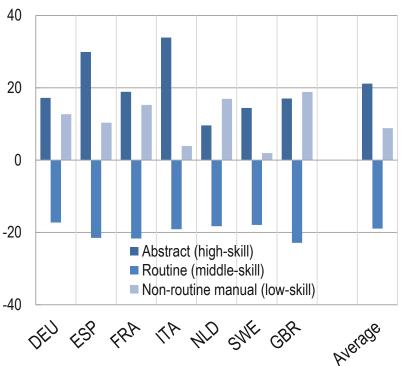




## Expect **substitution** for certain kinds of jobs: polarisation in skill demands

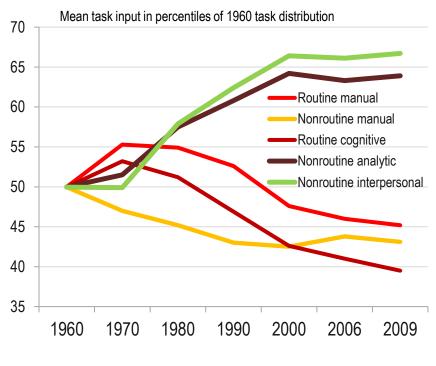
#### Demand for skills

Growth (%) 1995/98-2010



#### Index of changing work tasks in the USA

Index value: 1960 = 50



Source: OECD (2015). *In It Together: Why Less Inequality Benefits All*, OECD Publishing.

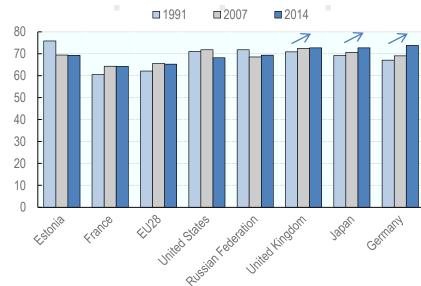
Source: Levy and Murnane (2013), *Dancing with Robots: Human Skills for Computerized Work*, Third Way



## Mass technological unemployment or mass change in job task requirements?

#### Employment to population ratio

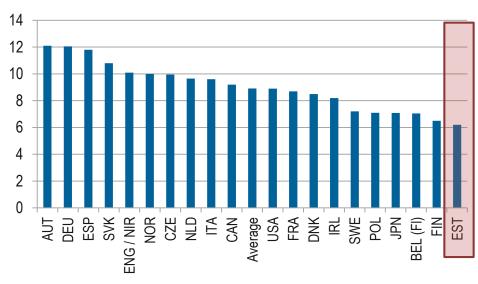
Percentage of the working-age population (aged 15/16-64)



Source: OECD Labour Force Statistics Database

#### Workers at high risk of substitution

Percentage of workers with >70% of substitutable tasks



Source: Survey of Adult Skills (PIAAC); Arntz et al (2016)

➤ Technical change has changed the occupational structure of our economies and the types of skills needed but not the aggregate demand for labour.



### The platform economy is coming near you

Greater income, efficiency and flexibility?



Or less social protection and greater precarity?



















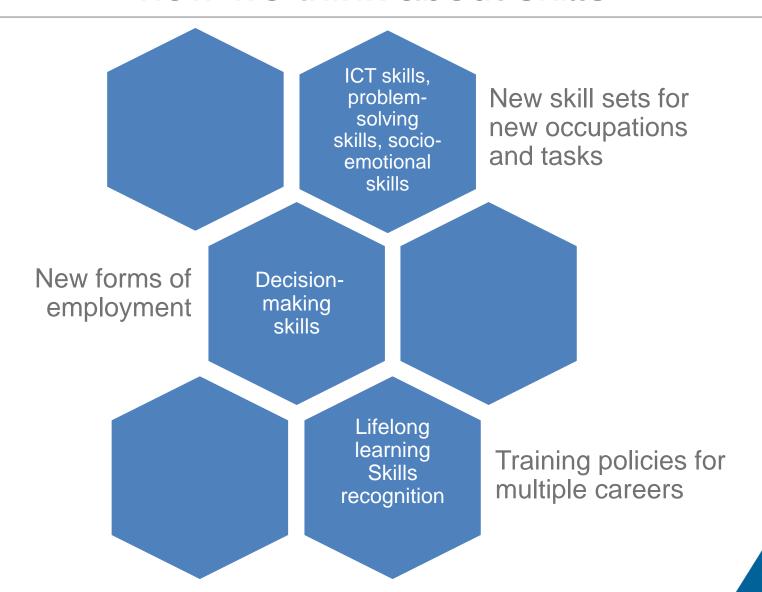








## The future of work requires a change to how we think about skills



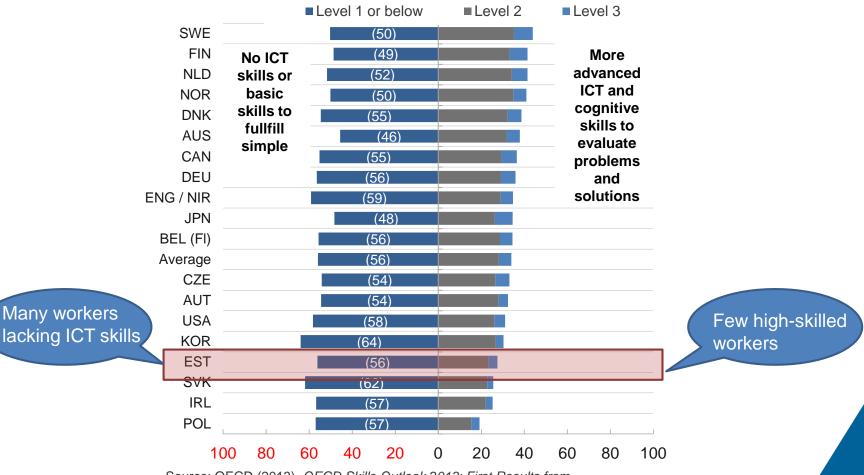


Many workers

### Do workers have the skills for the new jobs?

#### **Problem-solving skills in Technology-Rich Environments**

Percentage of the working-age population (aged 15/16-64)

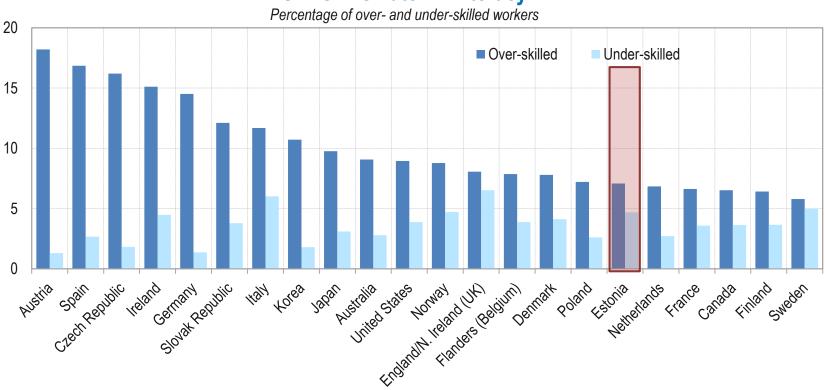


Source: OECD (2013), OECD Skills Outlook 2013: First Results from the Survey of Adult Skills, OECD Publishing.



### Extensive skill mismatch across countries

#### Skills mismatch in literacy



Notes: Over-skilled workers are those whose proficiency score is higher than that corresponding to the 95th percentile of self-reported well-matched workers – i.e. workers who neither feel they have the skills to perform a more demanding job nor feel the need of further training in order to be able to perform their current jobs satisfactorily – in their country and occupation. Under-skilled workers are those whose proficiency score is lower than that corresponding to the 5th percentile of self-reported well-matched workers in their country and occupation.

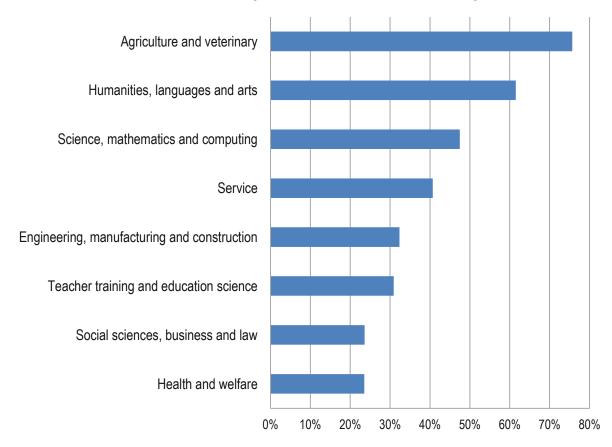
Source: Survey of Adults Skills (PIAAC) (2012), Table A4.25.



## ...and across sectors and fields of study...

#### Field of study mismatch by field of study – Estonia

Percentage of workers from a field working in another

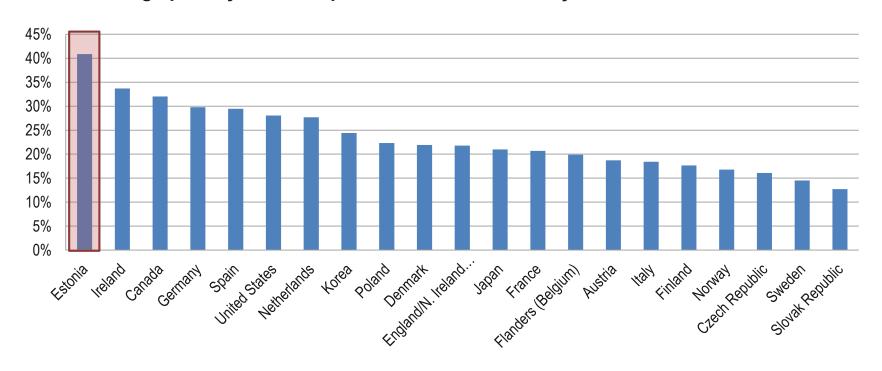


Source: Montt (2015) based on the Survey of Adults Skills (PIAAC) (2012)



## ...leading to a substantial wage penalty for those who are mismatched...

#### Wage penalty for over-qualified and field of study mismatched workers

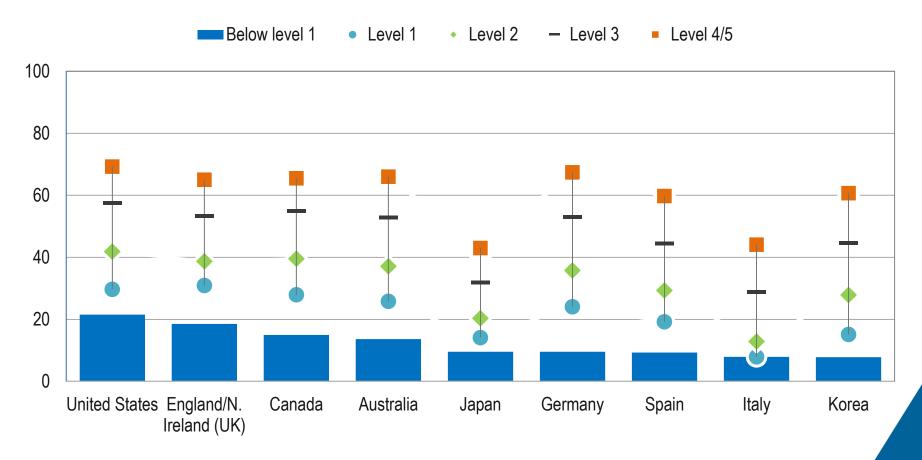


Notes: Linear regression with log(wages) as the dependent variable. Control variables in all country regressions: age, experience, tenure, type of contract, firms size etc. Source: Montt (2015) based on the Survey of Adults Skills (PIAAC) (2012)



### Job-related training – most in need get the least

Percent of working population participating in job-related education and training during the last year



Source: OECD (2013), OECD Skills Outlook 2013: First Results from the Survey of Adult Skills, OECD Publishing.



## Need for better anticipation of changing skill needs and greater responsiveness

In Estonia, plans to complement quantitative analysis with qualitative information. Need for greater sectoral detail

Skills foresight Outcomes

Labour market information

Greater responsiveness

Training decisions Courses offered

In Estonia, good crossministerial collaboration but weak co-ordination at sub-national level

Formal cooperation across
ministries & other
stakeholders (legal basis:
ITA, USA; advisory groups:
DNK; dedicated institution:
ASL, IRE, UKM)
Ad hoc working groups (e.g.
NLD, USA)

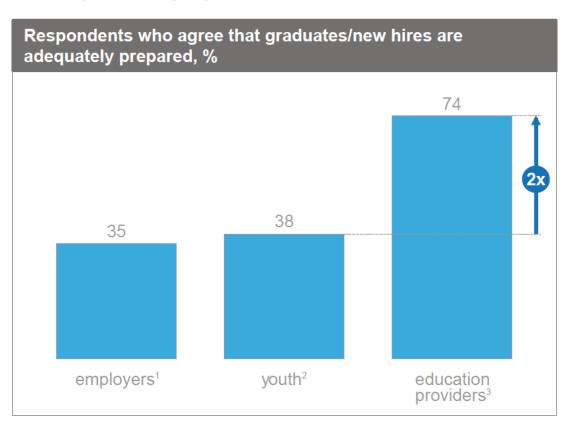
Education & training system, other ministries, social partners

Involving all key stakeholders



## Need for greater alignment in identification of skill needs across stakeholders

## Providers are twice as likely as employers and youth to rate youth as prepared



- 74% of education providers across 8 major EU Economies believe youth to be prepared for their job
- Yet, only 35% of employers share the same opinion on new hires

<sup>1</sup> Overall, the entry-level employees we hired in the past year have been adequately prepared by their prehire education and/or training.

<sup>2</sup> Overall, I think I was adequately prepared for an entry-level position in my chosen career field.

<sup>3</sup> Overall, graduates from my institution are adequately prepared for entry-level positions in their chosen field of study.



## Integrated skill needs information for better employment, education and migration policy

- Update occupational standards
- Revise, design, allocate training programs
- Develop apprenticeship programs

Employment policy

- Advise members on skills to promote
- Influence labour and education policy

Education policy

- Update NQF & curricula
- Information for students on employment prospects
- Decide course provision and funding

Migration policy

- Fast track entry of migrants with skills needed by employers
- Attract talent from abroad to fill skill gaps

Social partners



## Thank you

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